Vendors, internal teams, and approvals all operate on different restart schedules. Working backward protects your deadlines and builds in margin—your greatest asset. Use this event timeline as a guide and add your own to-do's along the way.

## EVENT TIME (WORKING BACKWARD)

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20+ Weeks Out (Sept–Oct)	<ul> <li>Define goals + success metrics</li> <li>Confirm VIP/speaker holds</li> <li>Assign internal team roles</li> <li>Build preliminary budget</li> <li>Build vendor shortlist + send RFPs</li> <li>Create master project timeline</li> </ul>
16-20 Weeks Out	<ul> <li>Conduct site visits</li> <li>Select layouts + flow</li> <li>Outline speaker content or panel structure</li> <li>Start internal approvals</li> <li>Begin lodging + transportation planning</li> </ul>
12–16 Weeks Out (November)	<ul> <li>Build a detailed agenda + session descriptions</li> <li>Contracts completed + deposits issued</li> <li>Begin internal approvals; budget, legal, branding, leadership</li> <li>Secure hotel room blocks + transportation</li> <li>Preliminary run-of-show drafted</li> <li>Décor + visual elements identified</li> <li>Guest journey + accessibility mapping begins</li> </ul>
8–10 Weeks Out (Early–Mid December)	<ul> <li>Print + digital design finalized</li> <li>Run-of-show locked</li> <li>Staffing + security confirmed</li> <li>Entertainment + activations reconfirmed</li> <li>Transportation + parking plan confirmed</li> </ul>
4–6 Weeks Out (Early–Mid January)	<ul> <li>Send items to print</li> <li>Final tasting or menu confirmation</li> <li>Room diagrams + signage approved</li> <li>ADA/dietary accommodations finalized</li> <li>Updated emergency + contingency planning</li> </ul>
2–3 Weeks Out (Mid–Late January)	<ul> <li>Collect final presentations</li> <li>Production schedule finalized</li> <li>Staff assignments distributed</li> <li>Guest communications completed</li> <li>Load-in, staging, and delivery timeline set</li> </ul>
It's Event Day!!	<ul> <li>Team arrival + distribute radios, badges, materials</li> <li>Check registration readiness</li> </ul>

Meet early with production crew for cue notes

Manage timing for breaks, meals, transitions

Conduct sound/lighting checks

· Debrief at end of day with core team

It's Event Day!!